# MODULES IN GUIDED CULTURE PROCESS, STAND-ALONE ELEARNING & SUBSCRIPTIONS

The following are topics inside of a guided culture process. Most groups complete one full training unit in a calendar month (2 individual modules and 1 group module) but some decide to complete each training unit bi-weekly, ending in 9 months, rather than 18 months



INDIVIDUAL TRAIN-THE-TRAINER MODULE 1 Into to Your Client Lead Handbook <u>SAMPLE HERE</u>

- 1. Roles and responsibilities of client lead and staff
- 2. Capacity building with all staff
- 3. Commitments, timeline and project plan
- 4. Seven-step process and success criteria
- 5. Systems integration process and plan

# **Project Month 1 (Continued)**



INDIVIDUAL TRAIN-THE-TRAINER MODULE 4 Group Facilitation – SAMPLE HERE

- 1. Commitment and intent of group facilitation
- 2. Specific steps for preparing for group sessions
- 3. How to use your leader guide effectively
- 4. When leading as a team of two
- 5. Engaging participation with your group

# Pre-Project Activities – Month 1



INDIVIDUAL TRAIN-THE-TRAINER MODULE 2

Project and Onboarding Orientation - SAMPLE HERE

- 1. Understanding project and orientation steps
- 2. Developing rapport with mentees
- 3. Time-blocking and ideal locations
- 4. Creating a plan for mentoring and facilitation
- 5. Getting support through the orientation process



INDIVIDUAL TRAIN-THE-TRAINER MODULE 3 Mentoring – SAMPLE HERE

- 1. Mentoring templates and data reporting forms
- 2. What mentoring is NOT and what it is
- 3. The purpose and components in mentoring
- 4. How to overcome challenges in mentoring
- 5. Pairings and Q&A

# Planning & Project Kickoff - Month 2



EXECUTIVE PROJECT PLANNING SESSION

Creating Your Extraordinary Workplace

- 1. Setting performance targets
- 2. Establishing roles and responsibilities
- 3. Establishing a timeline and schedule dates
- 4. Engaging in blueprint development
- 5. Overview of project and capacity building



GROUP PROJECT KICKOFF – <u>SAMPLE HERE</u> Creating Your Extraordinary Workplace

- 1. Understand particulars of new culture and 7 steps
- 2. Identify and overcome common challenges
- 3. Distribute SAS and Ntrinsx surveys
- 4. Scope of work, timelines, steps and commitments
- 5. Reactive vs. proactive thinking and behaving

# Training Unit 1 - Month 3



### INDIVIDUAL MODULE 1A - <u>SAMPLE HERE</u>

What and Why A Responsibility-Based Culture?

- 1. Understand human systems and why they matter
- 2. Prioritize relationships to manage in order to lead
- 3. Understand three engagement levels and effects
- 4. Examine reasons you or others quit or disengage
- 5. Belief that strengthen or diminish responsibility



### INDIVIDUAL MODULE 1B - SAMPLE HERE

What and Why A Responsibility-Based Culture?

- 1. Understand human systems and why they matter
- 2. Prioritize relationships to manage in order to lead
- 3. Understand three engagement levels and effects
- 4. Examine reasons you or others quit or disengage
- 5. Beliefs that strengthen or diminish responsibility





### GROUP MODULE 1 - SAMPLE HERE

Creating Your Extraordinary Workplace

- 1. Understand particulars of new culture and 7 steps
- 2. Identify and overcome common challenges
- 3. Scope of work, timelines, steps and commitments
- 4. Reactive vs. proactive thinking and behaving
- 5. Adopt an outcomes-framework



INDIVIDUAL MODULE 2A – <u>SAMPLE HERE</u> Just What Are We Transforming From, Into?

- 1. Self-directed and other-directed behavior
- . ... . .... . ....
- 2. Effects of self-deception and self-betrayal
- 3. Four core social needs driving all behavior
- 4. Compare and contrast five management models
- 5. Control systems and their dramatic impacts



INDIVIDUAL MODULE 2B - SAMPLE HERE

Just What Are We Transforming From, Into?

- 1. Self-directed and other-directed behavior
- 2. Effects of self-deception and self-betrayal
- 3. Four core social needs driving all behavior
- 4. Compare and contrast five management models
- 5. Control systems and their dramatic impacts



GROUP MODULE 2 - SAMPLE HERE

- 1. Getting started
- 2. Human systems
- 3. Managing relationships
- 4. Engagement
- 5. Personal responsibility

# Training Unit 3 – Month 5



### INDIVIDUAL MODULE 3A - SAMPLE HERE

Your Cohesive Team 1

- 1. Importance of organizational health for team
- 2. Team vs. a working group
- 3. Four stages of team building
- 4. Strengthen eight values that build trust
- 5. Circumvent gossip and use healthy venting



### INDIVIDUAL MODULE 3B - SAMPLE HERE

Your Cohesive Team 2

- 1. Importance of organizational health for team
- 2. Team vs. a working group
- 3. Four stages of team building
- 4. Strengthen eight values that build trust
- 5. Circumvent gossip and use healthy venting

### Training Unit 4 – Month 6



### GROUP MODULE 3 - SAMPLE HERE

Review, Relevance, Resources

- 1. Self-directed and other-directed behaving
- 2. Clarify effects of self-deception and self-betrayal
- 3. Brainstorm strategies to satisfy four core needs
- 4. Contrast five management models
- 5. Power-over and power-under to power-within



INDIVIDUAL MODULE 4A - SAMPLE HERE

Creating Your Blueprint 1

- 1. Why alignment?
- 2. Introduction to six blueprint components
- 3. Clarifying purpose statement
- 4. Understanding and identifying values
- 5. Structure and guidelines for defining visions



INDIVIDUAL MODULE 4B – <u>SAMPLE HERE</u>

Creating Your Blueprint 2

- 1. SMART goals
- 2. Strategies and procedures
- 3. Roles and responsibilities
- 4. Adopting accountability and support strategies
- 5. Applications for blueprints and use in mentoring



GROUP MODULE 4 - SAMPLE HERE

- 1. Organizational Health
- 2. Team vs. Working Group
- 3. Four Stages of Team
- 4. Mind Trust
- 5. Healthy Venting Tool

# Training Unit 5 – Month 7



### INDIVIDUAL MODULE 5A SAMPLE HERE

Communicating to Build Trust 1

- 1. Four emotional intelligence skills
- 2. Communication realities
- 3. Four healthy guidelines for speaking
- 4. Hearing vs. listening
- 5. Reasons people speak



### INDIVIDUAL MODULE 5B - SAMPLE HERE

Communicating to Build Trust 2

- 1. Role of empathy in communication
- 2. Increase capacity for empathy
- 3. Read and respond to cues from others
- 4. Five ways to listen
- 5. Bridge gaps in communication

### Training Unit 6 – Month 8



### GROUP MODULE 5 - SAMPLE HERE

Review, Relevance, Resources

- 1. 7 steps to an extraordinary workplace
- 2. Benefits of developing a blueprint
- 3. Purpose as THE top priority
- 4. Differences between purpose, values, and visions
- 5. Sharing blueprints



### INDIVIDUAL MODULE 6A - SAMPLE HERE

Communicating to Build Trust 3

- 1. Dialogue tool
- 2. Restructuring frustrations tool
- 3. Making accountable requests
- 4. Making accountable agreements
- 5. Encouragement strategies and tools



### INDIVIDUAL MODULE 6B - SAMPLE HERE

Communicating to Build Trust 4

- 1. Dialogue tool
- 2. Restructuring frustrations tool
- 3. Making accountable requests
- 4. Making accountable agreements
- 5. Encouragement strategies and tools



### GROUP MODULE 6 – <u>SAMPLE HERE</u>

- 1. Four emotional competencies
- 2. Communication realities
- 3. Effective listening skills
- 4. Role of empathy in communication
- 5. Reasons people speak and ways to listen

# Training Unit 7 – Month 9



#### INDIVIDUAL MODULE 7A - SAMPLE HERE

Redirecting Negative Behavior 1

- 1. Human systems
- 2. Engagement and disengagement
- 3. Personal responsibility, other- and self-directed
- 4. Four core social needs
- 5. Private logic



### INDIVIDUAL MODULE 7B – <u>SAMPLE HERE</u>

Redirecting Negative Behavior 2

- 1. Adlerian concept 1 of 5: We are social
- 2. Definition and four types of misbehavior
- 3. Adlerian concept 2 of 5: We are purposeful
- 4. Adlerian concept 3 of 5: We are self-determining
- 5. Adlerian concept 4 of 5: We are subjective

### Training Unit 8 – Month 10



### GROUP MODULE 7 – SAMPLE HERE

Review, Relevance, Resources

- 1. Understand and use of thermometer tool
- 2. Understand and use dialogue tool
- 3. Address frustrations constructively
- 4. Make accountable requests and agreements
- 5. Communicate encouragement



### INDIVIDUAL MODULE 8A - SAMPLE HERE

**Redirecting Negative Behavior 3** 

- 1. Harmful effects of punishment and rewarding
- 2. Adlerian concept 5 of 5: We are holistic
- 3. Perceptions and assumptions
- 4. Introduction to redirect tool and key terms
- 5. Reacting vs. responding



### INDIVIDUAL MODULE 8B - SAMPLE HERE

Redirecting Negative Behavior 4

- 1. What is redirect?
- 2. Mistaken goal 1 of 5: Attention
- 3. Disclosing a goal
- 4. Change process
- 5. Mistaken goal 2 of 5: Power



**GROUP MODULE 8 – SAMPLE HERE** 

- 1. Human systems
- 2. Punishment and rewards
- 3. Helpful and non-helpful responses
- 4. Don't think it out, feel it out
- 5. Mistaken goal 1: Attention

## Training Unit 9 – Month 11



### INDIVIDUAL MODULE 9A - SAMPLE HERE

**Redirecting Negative Behavior 5** 

- 1. Mistaken goal 2 of 5: Power (continued)
- 2. Joy of opposition demonstration
- 3. Mistaken goal 3 of 5: Revenge
- 4. Two case studies
- 5. Scenarios for goals 2 and 3



#### INDIVIDUAL MODULE 9B – <u>SAMPLE HERE</u>

Redirecting Negative Behavior 6

- 1. Mistaken goal 3 of 5: Revenge (continued)
- 2. Demo of redirecting in action
- 3. Mistaken goals and true needs
- 4. Mistaken goal 4 of 5: Inadequacy
- 5. Scenarios for goals 4

### Training Unit 10 – Month 12



### GROUP MODULE 9 - SAMPLE HERE

Review, Relevance, Resources

- 1. Impacts of punishment and reward systems
- 2. Effects of harshness, rewards or redirect
- 3. Power, revenge and inadequacy scenarios
- 4. Knee-jerk reactions to goals 1 and 2
- 5. Healing qualities of redirecting mistaken goals



#### INDIVIDUAL MODULE 10A - SAMPLE HERE

**Redirecting Negative Behavior 7** 

- 1. Mistaken goal 5 of 5: Significance
- 2. Demonstrations of redirect in action
- 3. Practice instructions and tips
- 4. Scenarios for goal 5
- 5. Assertions about misbehavior



### INDIVIDUAL MODULE 10B - SAMPLE HERE

**Redirecting Negative Behavior 8** 

- 1. Review: Five Adlerian concepts
- 2. Review: Five mistaken goals and their redirect
- 3. Practice steps for regular sessions
- 4. Redirecting negative behavior chart
- 5. Practice steps chart and process



### **GROUP MODULE 10**

- 1. Five Adlerian concepts
- 2. Five mistaken goals and their redirect
- 3. Disclosing goals
- 4. Change process
- 5. Redirect chart and practice steps

# Training Unit 11 – Month 13



### INDIVIDUAL MODULE 11A - SAMPLE HERE

Appreciative Inquiry 1

- 1. Appreciative Inquiry (AI) basic concepts
- 2. Al vs. traditional problem-solving
- 3. Consequences of a deficit-based approach
- 4. Al research and applications
- 5. Celebrating what's right



### INDIVIDUAL MODULE 11B - SAMPLE HERE

Appreciative Inquiry 2

- 1. 4-D cycle
- 2. Al interview and tips
- 3. Challenges with Al
- 4. Al self-talk
- 5. Discovery phase

# Training Unit 12 – Month 14



### GROUP MODULE 11 - SAMPLE HERE

Review, Relevance, Resources

- 1. Basic Al concepts
- 2. Celebrating what's right in the world
- 3. Al 4-D cycle
- 4. Al Applications
- 5. Al Interviews



INDIVIDUAL MODULE 12A - SAMPLE HERE

Appreciative Inquiry 3

- 1. Themes
- 2. Heliotropic
- 3. Interview protocol
- 4. Possibilities and definition of terms
- 5. Dream phase



### INDIVIDUAL MODULE 12B - SAMPLE HERE

Appreciative Inquiry 4

- 1. Provocative propositions
- 2. Design phase
- 3. Delivery phase
- 4. Interview protocol(s) ad the core group
- 5. Celebrating strengths and successes



GROUP MODULE 12 – SAMPLE HERE

- 1. Al process and terms
- 2. Interview protocol(s) and the core group
- 3. Engaging all stakeholders
- 4. Personal side of Al
- 5. Barriers to Al and delivering change

### Training Unit 13 – Month 15



INDIVIDUAL MODULE 13A - SAMPLE HERE

Intrinsic Motivation: From Inside Out 1

- 1. Four control models and effects
- 2. Engagement and disengagement
- 3. Inferiority complex
- 4. Change blindness
- 5. Core needs



INDIVIDUAL MODULE 13B - SAMPLE HERE

Intrinsic Motivation: From Inside Out 2

- 1. Four intrinsic motivators
- 2. #1 Sense of Meaningfulness
- 3. Cynicism
- 4. Vision
- 5. Tasks

# Training Unit 14 – Month 16



GROUP MODULE 13 – SAMPLE HERE

Review, Relevance, Resources

- 1. Control, core needs
- 2. Inferiority and psychological contracts
- 3. Cynicism
- 4. Passion and vision
- 5. Whole tasks



INDIVIDUAL MODULE 14A – SAMPLE HERE

Intrinsic Motivation: From Inside Out 3

- 1. Intrinsic motivator #2: sense of choice
- 2. Delegation, trust, safety
- 3. Clear purpose and information
- 4. Intrinsic motivator #3: sense of competency
- 5. Knowledge, mentoring, appropriate challenge



INDIVIDUAL MODULE 14B - SAMPLE HERE

Intrinsic Motivation: From Inside Out 4

- 1. Intrinsic motivator #4: sense of progress
- 2. Celebrating within community
- 3. Improvement measures
- 4. Intrinsic motivation leadership qualities
- 5. The motivation life cycle



GROUP MODULE 14 – SAMPLE HERE

- 1. Intrinsic motivator #1: Sense of meaningfulness
- 2. Intrinsic motivator #2: Sense of choice
- 3. Intrinsic motivator #3: Sense of competency
- 4. Intrinsic motivator #4: Sense of progress
- 5. Steps for motivation of self and others

# Training Unit 15 – Month 17



**GROUP MODULE 15 – SAMPLE HERE** 

Ntrinsx Temperament Model

- 1. Ntrinsx colors and their values
- 2. Colors and conflict
- 3. Colors and communication
- 4. Colors and leadership
- 5. Social intelligence